PUBLIC SAFETY AND JUSTICE

Department of Corrections (FL0)

The mission of the District of Columbia Department of Corrections (DOC) is to ensure public safety and uphold the public's trust by providing for the safe and secure confinement of pretrial detainees and sentenced inmates. In addition, the agency is completing the transition from a state/county prison system to primarily a city/county jail system in accordance with the National Capital Revitalization Act ("the Act").

Agency Director Odie Washington

Proposed Operating Budget (\$ in thousands)

\$213,293

Fast Facts

- The proposed FY 2001 operating budget is \$213,293,480, a decrease of \$32,583,377 from the FY 2000 budget. There are 1,815 full-time equivalent (FTEs) supported by this budget, a decrease of 361 FTEs from FY 2000.
- During the second quarter of FY 2000, the agency closed the Youth Center facility in Lorton, Virginia, a requirement in the National Capital Revitalization Act.
- During the second half of FY 2000, the agency implemented a new jail management system, which was fully funded by the Corrections Trustee.
- In FY 2001, the department is proposing a realignment to improve efficiency and effectiveness

- For FY 2001, the Corrections Trustee assumes an average daily adult felony population of 4,934 in DOC-managed or contract facilities, along with an average daily population of 3,871 inmates in Federal Bureau of Prisons (FBOP) facilities.
- In FY 2001, the FBOP will take 40 inmates per week from the Maximum Security Facility in Lorton, Virginia. The planned closing date for the facility is March 2001.
- In FY 2001, FBOP will take 80 inmates per week from the Virginia contract facility. The contract will be terminated by July 18, 2001.

FY 2001 Proposed Budget by Control Center

The basic unit of budgetary and financial control in the District's financial management system is a control center. The Department of Corrections (DOC) is comprised of four control centers that serve as the major components of the agency's budget.

| Department of Corrections | |
|---|-------------------|
| • | Proposed |
| Control Center | FY 2001 Budget |
| 1000 OFFICE OF THE DIRECTOR | 0 |
| 1010 EXECUTIVE DIRECTION | 7,718 |
| 2000 DEPUTY DIRECTOR FOR OPERATIONS | 0 |
| 2010 EXTERNAL COMPLIANCE | 84,923 |
| 3000 DEPUTY DIRECTOR FOR INSTITUTIONS | 0 |
| 3010 DEPUTY DIRECTOR OF OPERATIONS | 96,506 |
| 4000 DEP DIR FOR ADMIN AND PROGRAM SERVICES | 0 |
| 4010 DEPUTY DIRECTOR OF ADMINISTRATION | 24,146 |
| L0 Department of Corrections | 213,293 |

Agency Overview and Organization

The National Capital Revitalization and Self-Government Act of 1997 ("the Act") requires the adult felon population of the District of Columbia to be transferred to the Federal Prison System. To assist in this transition, the Act established a Corrections Trustee to provide financial oversight and assistance to DOC during the transition period. Funding is appropriated by the United States Congress to the Corrections Trustee for costs associated with the care and custody of the prison population of sentenced adult felons that will eventually be transferred to the Federal Prison System. This transformation will result in the closure of the Lorton Complex, after which the DOC will operate the Central Detention Facility (D.C. Jail), the Community Corrections Center, and the Correctional Treatment Facility.

The Act relieved the District of incurring costs associated with sentenced adult felons beginning on October 1, 1997. DOC's FY 1998 local expenditures totaled \$93,045,000, a reduction of \$160,855,000 from the FY 1997 spending level of \$253,900,000. This reduction represents the federal government's assumption of the responsibility for the costs associated with sentenced adult felons. The FY 1999 local expenditures totaled \$71,589,000, a reduction of \$21,456,000 from the FY 1998 spending level of \$93,045,000. This reduction is due to the federal government assuming responsibility for sentenced adult felons and the closure of prison facilities at the Lorton Complex. The FY 2000 local budget is \$69,696,000. This represents funding for the pretrial, misdemeanant, and felony inmates who are not eligible for transfer to the federal system. The FY 2001 proposed local budget of \$80,193,000 reflects an increase of \$10,497,000 over FY 2000. Although the total budget increases for fiscal year 2001, the personal services budget and full-time equivalents (FTEs) will decrease. The increase in budget is primarily due to DOC's assumption of 100 percent funding responsibility for the Correctional Treatment Facility.

Beginning in FY 2002, the medical portion of the Central Detention Facility ("Corrections Medical Receiver") will move out of receivership. The Corrections Medical Receiver will no longer exist as a separate agency in the District's budget process. In FY 2002, medical costs for the Central Detention Facility will be reflected in the DOC Health Services responsibility center's budget. The overall local budget for the DOC will increase by approximately the amount of the FY 2001 proposed budget for the Corrections Medical Receiver; however, the net effect to the District's FY 2002 local expenditures will be zero.

The DOC protects the public by detaining pretrial and convicted offenders in a secure setting, and by increasing the probability that individuals placed in the agency's care will become law-abiding citizens after their release. In FY 2001, the department is proposing an internal realignment of its control centers and responsibility centers for better accountability to District residents, and more efficiency and effective agency operations within the agency.

In FY 2000, the department had four control centers (CC) with 25 responsibility centers (RC). The proposed FY 2001 budget realignment includes four control centers with 22 responsibility centers. Three responsibility centers were deleted: RC 1400, RC 3700, and RC 4600. The four new control centers are briefly described below:

Executive Direction (CC 1010) oversees Internal Affairs (RC 2200); Office of Communication (RC 1300); Office of Financial Management (RC 1500), Legal Services (RC 1200); and the Office of Internal Control, Compliance and Accreditation (RC 1200).

Office of Financial Management (RC 1500) is located under Executive Direction but it is an independent department and reports directly to the District of Columbia, Office of the Chief Financial Officer.

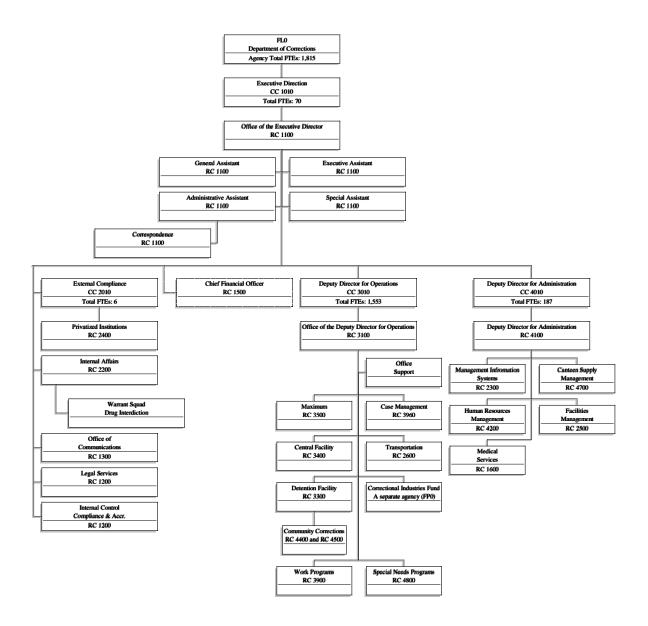
External Compliance (CC 2010) monitors contracts with privately run facilities such as the Correctional Treatment Facility (CTF) and other institutions in northeast Ohio and the State of Virginia.

Deputy Director of Operations (**CC 3010**) oversees the Lorton Facilities (RCs 3400/3500); the Central Detention Facility ("D.C. Jail") (RC 3300); Work Programs (RC 3900); Case Management (RC 3960); Community Correctional Centers (RC 4400/4500), Transportation (RC 2600); Correctional Industries Fund (a separate agency); and Special Needs Programs (RC 4800).

- **Correctional Institutions** provide for the care and custody of District inmates. The institutions are listed below:
- Maximum Security Facility (RC 3500) is located in Lorton, Virginia, and houses inmates who have disciplinary problems, pose an escape risk, or are in need of protective custody.
- Central Facility (RC 3400) is located in Lorton, Virginia. It is a medium security prison and has 27 one and two story dormitories, 26 central cells, and a modular unit that provides 200 single cells. The institution confines mostly long-term felony offenders.
- Central Detention Facility (D.C. Jail) (RC 3300) is located in the District's southeast quadrant and houses pretrial detainees until their cases are adjudicated. If the detainees are sentenced as felons, they will be transferred to either privately run facilities or to Lorton facilities. If the pretrial detainees are sentenced as misdemeanants, they will remain at the D.C. Jail.
- Community Correctional Centers (RC 4400/4500) are located throughout the District. Inmates may be housed in one these facilities when they are near their release date.
- **Deputy Director of Administration (CC 4010)** oversees the primary programs; Management Information Systems (RC 2300), Human Resources Management (RC 4200), Facilities Management (RC 2500); Medical Services (RC 1600); and Canteen Supply Management (RC 4700).

The table below provides an agency reorganization crosswalk by CC and RC for FY 2000 and FY 2001.

| FY 2000 | FY 2001 |
|------------------------------|---------------------|
| CONTROL CENTER 1000 | CONTROL CENTER 1010 |
| RC 1100 | RC 1100 |
| RC 1200 | RC 1200 |
| RC 1300 | RC 1300 |
| RC 1500 | RC 1500 |
| RC 1600 | RC 2200 |
| RC 1400 (deleted in FY 2001) | |
| CONTROL CENTER 2000 | CONTROL CENTER 2010 |
| RC 2200 | RC 2400 |
| RC 2300 | |
| RC 2400 | |
| RC 2500 | |
| RC 2600 | |
| CONTROL CENTER 3000 | CONTROL CENTER 3010 |
| RC 3100 | RC 2600 |
| RC 3300 | RC 3100 |
| RC 3400 | RC 3300 |
| RC 3500 | RC 3400 |
| RC 3700 (deleted in FY 2001) | RC 3500 |
| RC 3900 | RC 3900 |
| RC 3960 | RC 3960 |
| | RC 4400 |
| | RC 4500 |
| | RC 4800 |
| CONTROL CENTER 4000 | CONTROL CENTER 4010 |
| RC 4100 | RC 1600 |
| RC 4200 | RC2300 |
| RC 4400 | RC 2500 |
| RC 4500 | RC 4100 |
| RC 4600 (deleted in FY 2001) | RC 4200 |
| RC 4700 | RC 4700 |
| RC 4800 | |



FY 2001 Proposed Operating Budget

The Department of Corrections' Operating Budget is composed of two categories: (1) Personal Services (PS), and (2) Nonpersonal Services (NPS).

Within the PS budget category are several object classes of expenditure such as regular pay, other pay, additional gross pay, and fringe benefits. Within the NPS budget category are several object classes of expenditure such as supplies and materials, utilities, communications, rent, other services and charges, contractual services, subsidies and transfers, and equipment and equipment rental.

Authorized spending levels present the dollars and related full-time equivalents (FTE) by revenue type. Revenue types include: Local (tax and non-tax revenue not earmarked for a particular purpose); Federal (revenue provided by the federal government to support federally established programs or grants for particular purpose); Other (fees from fines, Canteen operations, and funding from the Corrections Trustee); and intra-District (payments for services provided by one District agency to another District agency).

| FY 2001 Proposed Operating Budget | | | | | | | | |
|---|-------|---------|-------|---------|-------|---------|--------|---------|
| (Dollars in Thousands) | 1 | 0 | | | | | | |
| Department of Corrections | | | | | | | | |
| • | | Actual | Αp | proved | P | roposed | | |
| Object Class | | FY 1999 | F | Y 2000 | I | FY 2001 | V | ariance |
| Regular Pay -Cont. Full Time | | 95,788 | | 88,871 | | 71,508 | | -17,363 |
| Regular Pay - Other | | 1,287 | | 0 | | 0 | | 0 |
| Additional Gross Pay | | 25,616 | | 7,670 | | 8,414 | | 744 |
| Fringe Benefits | | 19,567 | | 17,634 | | 13,316 | | -4,317 |
| Subtotal for: Personal Services (PS) | | 142,258 | | 114,175 | | 93,239 | | -20,936 |
| Supplies and Materials | | 3,823 | | 5,992 | | 5,990 | | -1 |
| Utilities | | 6,956 | | 7,693 | | 4,461 | | -3,231 |
| Telephone, Telegraph, Telegram | | 0 | | 1,422 | | 1,035 | | -387 |
| Rentals - Land and Structures | | 295 | | 306 | | 3,105 | | 2,799 |
| Other Services and Charges | | 3,106 | | 9,623 | | 2,454 | -7,169 | |
| Contractual Services - Other | | 35,943 | | 105,265 | | 98,738 | -6,526 | |
| Subsidies and Transfers | | 49,491 | | 756 | | 4,022 | 3,266 | |
| Equipment and Equipment Rental | | 390 | | 647 | | 250 | | -397 |
| Subtotal for: Nonpersonal Services (NPS) | | 100,002 | | 131,703 | | 120,055 | | -11,648 |
| Total Expenditures: | | 242,261 | | 245,877 | | 213,293 | | -32,584 |
| Authorized Spending Levels by Revenue Type: | FTEs | Dollars | FTEs | Dollars | FTEs | Dollars | ETEs | Dollars |
| by Revenue Type. | FIE5 | Dollars | FIE5 | Dollars | FIES | Dollars | FIES | Dollars |
| Local | 2,185 | 71,589 | 979 | 69,696 | 892 | 80,193 | -87 | 10,497 |
| Federal | 1 | 1,753 | 0 | 800 | 0 | 0 | 0 | -800 |
| Private | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 167,337 | 1,197 | 175,081 | 923 | 132,800 | -274 | -42,281 |
| ntra-District | 36 | 1,581 | 0 | 300 | 0 | 300 | 0 | 0 |
| Total: | 2,222 | 242,261 | 2,176 | 245,877 | 1,815 | 213,293 | -361 | -32,584 |

| | Department of Corrections (FLO) | |
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Agency Funding Summary

The proposed FY 2001 operating budget *for all funding sources* is \$213,293,480, a decrease of \$32,583,377, or 13.3 percent, from FY 2000 approved budget. The Department of Corrections receives 37.6 percent of its funding from local, 62.3 percent of its funding from other, and less than 1 percent from intra-District sources.

• **Local.** The proposed *local* budget is \$80,193,424, an increase of \$10,497,170 over the FY 2000 budget. Of this net increase, \$9,768,966 is a decrease in personal services, and \$20,266,136 is an increase in nonpersonal services. There are 892 full-time equivalent positions funded by local sources.

The change in personal services is comprised of:

- (\$7,679,896) decrease to align personal services costs in regular pay continuing full time.
- (\$2,089,072) decrease to align personal services costs fringe benefits.

The change in nonpersonal services is comprised of:

- \$26,798,379 increase for contractual services.
- (\$5,777,008) decrease to utilities based on Office of Property Management (OPM) estimates.
- (\$3,328,493) decrease to other services and charges.
- \$2,798,561 increase includes OPM estimates and the Correctional Treatment Facility lease payment.
- (\$387,341) decrease to telephone costs based on Office of Finance and Resource Management (OFRM) estimates.
- \$259,130 increase to subsidies and transfers.
- (\$97,092) decrease in equipment.
- **Federal**. In FY 2001, there is no budget authority from *federal* revenues. This is a decrease of \$800,000 from the FY 2000 budget. The entire decrease is in nonpersonal services. There are no full-time equivalent positions funded by federal sources.

The change in nonpersonal services is comprised of:

- (\$800,000) decrease due to not receiving funding from the State Criminal Alien Assistance Program (SCAAP) grant.
- **Other.** The proposed *other* revenue budget is \$132,800,056, a decrease of \$42,280,547 from the FY 2000 budget. Of this decrease, \$11,167,112 is in personal services, and \$31,113,435 is in nonpersonal services. Other revenue is funded from two sources: Corrections Trustee \$130,900,089 and Canteen Operations \$1,899,967. There are 923 full-time equivalent positions funded by other sources.

The change in nonpersonal services is comprised of:

- \$3,006,550 increase to subsidies and transfers to align the budget with costs that the Trustee will pay.
- \$2,545,952 increase to utilities to align the budget with costs that the Trustee will pay.
- \$158,545 increase to supplies and materials to align the budget with costs that the Trustee will

pay.

The adjustments below reflect a reduction in federal funding through the Corrections Trustee. These funding decreases are a direct result of the revised Lorton Closure plan, which assumes an accelerated transfer of inmates to the Federal Bureau of Prisons (FBOP).

- (\$11,167,112) decrease to personal services costs.
- (\$33,324,866) decrease to contractual services.
- (\$3,360,124) decrease to other services and charges.
- (\$139,491) decrease to equipment.
- **Intra-District**. The proposed *intra-District* budget is \$300,000, no change from the FY 2000 budget. There are no full-time equivalent positions funded by intra-District sources.

Figure 1

Of the total Proposed FY 2001 Operating Budget, 38 percent is Local.

Other funds, which are comprised of the Trustee's reimbursement to the DOC and concession income, constitute 62 percent of the total operating budget. Intra-District funds are \$300,000, representing less than one percent.

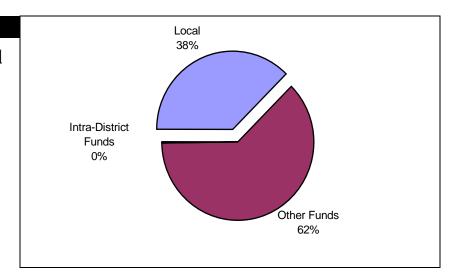
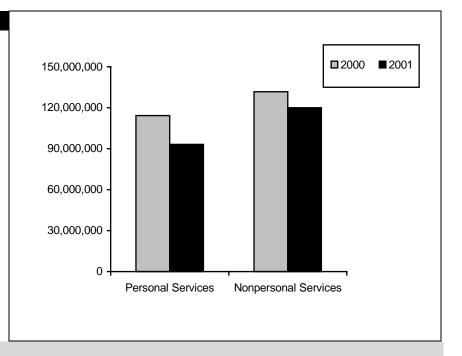


Figure 2

FY 2001 Proposed Budget Includes a decrease for PS and NPS

Personal Services decreased by 18.4 percent, from \$114 million in FY 2000 to \$93 million in FY 2001 due to an assumed accelerated transfer of felons to Federal Bureau of Prison Facilities.

Nonpersonal services decreased by 8.9 percent, from \$132 million to \$120 million, due to an assumed accelerated transfer of felons to Federal Bureau of Prison Facilities.



Realigned Control Center Summaries

1010 Executive Direction

| FY 2001 | Proposed | Operating | Budget |
|----------------|-----------------|------------------|---------------|
| | 1 | | 0 |

Control Center: 1010
EXECUTIVE DIRECTION
(Dollars in Thousands)
Department of Corrections

| Object Class | Actual FY 1999 | Approved FY 2000 | Proposed FY 2001 | Variance |
|--|-------------------|---------------------|---------------------|----------|
| Regular Pay -Cont. Full Time | 0 | 0 | 3,023 | 3,023 |
| Additional Gross Pay | 0 | 0 | 468 | 468 |
| Fringe Benefits | 0 | 0 | 574 | 574 |
| Subtotal for: Personal Services (PS) | 0 | 0 | 4,065 | 4,065 |
| Supplies and Materials | 0 | 0 | 1,953 | 1,953 |
| Telephone, Telegraph, Telegram | 0 | 0 | 1,035 | 1,035 |
| Other Services and Charges | 0 | 0 | 343 | 343 |
| Subsidies and Transfers | 0 | 0 | 260 | 260 |
| Equipment and Equipment Rental | 0 | 0 | 64 | 64 |
| Subtotal for: Nonpersonal Services (NPS) | 0 | 0 | 3,653 | 3,653 |
| Total Expenditures: | 0 | 0 | 7,718 | 7,718 |

| Authorized Spending Levels by Revenue Type: | Dollars | Dollars | Dollars | Dollars |
|---|---------|---------|---------|---------|
| Local | 0 | 0 | 5,818 | 5,818 |
| Other | 0 | 0 | 1,900 | 1,900 |
| Total: | 0 | 0 | 7,718 | 7,718 |

1010 Executive Direction

| EX | ECUTIVE DIRECTION | | | |
|------|------------------------------------|-----------------------------|-------------------------------|--|
| (Do | ollars in Thousands) | | | |
| | gram | Proposed FY 2001 FTEs | Proposed FY 2001 Budget | |
| 1100 | OFFICE OF THE DIRECTOR - ADMIN | 5 | 1,930 | |
| 1200 | LEGAL SERVICES/INTERNAL COMPLIANCE | 11 | 650 | |
| 1300 | OFFICE OF COMMUNICATIONS | 4 | 320 | |
| 1500 | OFFICE OF FINANCIAL MANAGEMENT | 23 | 3,079 | |
| 2200 | INTERNAL AFFAIRS | 27 | 1,740 | |
| 1010 | EXECUTIVE DIRECTION | 70 | 7,718 | |
| Tota | al by Revenue Type: | | | |
| 1010 | EXECUTIVE DIRECTION | Local 70 | 5,818 | |
| 1010 | EXECUTIVE DIRECTION | Other 0 | 1,900 | |
| 1010 | EXECUTIVE DIRECTION | Total 70 | 7,718 | |

Program Overview

The Executive Direction oversees communications, financial management, and operational management support and provides overall leadership and support of the transition of the adult felon population to the Federal Bureau of Prisons (FBOP). The division also addresses system-wide issues regarding court-ordered mandates (e.g., inmate average daily population, inmate capacity, and maintenance of institutions) and other judicial requirements.

The Department of Corrections operates under three categories of court orders: staffing, medical and mental health services, and environmental health and safety.

Program Planned Accomplishments

- Address organizational and management issues necessary for the efficient and effective transition period outlined in the National Capital Revitalization and Self-Government Improvement Act of 1997;
- Develop a comprehensive strategic plan for the operation of the new local jail system after the transition is complete in FY 2002; and
- Speed the transition of the adult felon population from DOC-managed facilities to FBOP facilities.

Proposed Budget Summary

The proposed FY 2001 budget for the Executive Direction totals \$7,718,223. There are 70 FTEs supported by this control center.

1010 Executive Direction

- **Local**. The proposed local budget is \$5,818,223. Of this budget, \$4,065,117 is in personal services, and \$1,753,106 is in nonpersonal services. There are 70 full-time equivalent positions funded by local sources.
- **Federal.** In FY 2001, there is no budget authority from federal revenues. There are no full-time equivalent positions funded by federal sources.
- **Other**. The proposed other budget is \$1,900,000. The entire budget is in nonpersonal services. There are no full-time equivalent positions funded by other sources.

2010 External Compliance

| FY 2001 | Proposed | Operating | Rudget |
|------------|-----------------|------------------|--------|
| I I I WUUI | 1 1 U D U S C U | Optianne | Duugu |

Control Center: 2010

EXTERNAL COMPLIANCE

| (Dollars in Thousands) |
|---------------------------|
| Department of Corrections |

| Object Class | Actual FY 1999 | Approved FY 2000 | Proposed FY 2001 | Variance |
|--|-------------------|---------------------|---------------------|----------|
| Regular Pay -Cont. Full Time | 0 | 0 | 378 | 378 |
| Additional Gross Pay | 0 | 0 | 27 | 27 |
| Fringe Benefits | 0 | 0 | 72 | 72 |
| Subtotal for: Personal Services (PS) | 0 | 0 | 477 | 477 |
| Supplies and Materials | 0 | 0 | 4 | 4 |
| Rentals - Land and Structures | 0 | 0 | 2,799 | 2,799 |
| Other Services and Charges | 0 | 0 | 159 | 159 |
| Contractual Services - Other | 0 | 0 | 79,483 | 79,483 |
| Subsidies and Transfers | 0 | 0 | 2,000 | 2,000 |
| Equipment and Equipment Rental | 0 | 0 | 2 | 2 |
| Subtotal for: Nonpersonal Services (NPS) | 0 | 0 | 84,447 | 84,447 |
| Total Expenditures: | 0 | 0 | 84,923 | 84,923 |

| Authorized Spending Levels by Revenue Type: | Dollars | Dollars | Dollars | Dollars |
|---|---------|---------|---------|---------|
| Local | 0 | 0 | 24,890 | 24,890 |
| Other | 0 | 0 | 60,034 | 60,034 |
| Total: | 0 | 0 | 84,923 | 84,923 |

2010 External Compliance

| (Do | TTERNAL COMPLIANCE llars in Thousands) artment of Corrections | | | | |
|------|---|-------|-----------------------------|-------------------------------|--|
| _ | gram | | Proposed FY 2001 FTEs | Proposed FY 2001 Budget | |
| 2400 | PRIVATIZED INSTITUTIONS | | 6 | 84,923 | |
| 2010 | EXTERNAL COMPLIANCE | | 6 | 84,923 | |
| Tota | al by Revenue Type: | | | | |
| 2010 | EXTERNAL COMPLIANCE | Local | 0 | 24,890 | |
| 2010 | EXTERNAL COMPLIANCE | Other | 6 | 60,034 | |
| 2010 | EXTERNAL COMPLIANCE | Total | 6 | 84,923 | |

Program Overview

The External Compliance division is responsible for oversight of the contractual inmate housing operations. The division was created to monitor the agency's privately run contract facilities. This division also monitors the contractual compliance necessary to meet the mandate of placing inmates in privately run facilities, as part of the Lorton closure.

Program Planned Accomplishments

- Find adequate bed space for adult felons transferred from the Lorton facility; and
- Ensure that contracted facilities adequately serve security concerns and maximize effective and efficient use of District funds.

Proposed Budget Summary

The proposed FY 2001 budget for External Compliance totals \$84,923,458. There are 6 FTEs supported by this control center.

- Local. The proposed *local* budget is \$24,889,816. The entire budget is in nonpersonal services. There are no full-time equivalent positions funded by local sources.
- Other. The proposed *other* budget is \$60,033,642. Of this budget, \$476,715 is in personal services, and \$59,556,927 is in nonpersonal services. There are 6 full-time equivalent positions funded by other sources.

3010 Deputy Director of Operations

FY 2001 Proposed Operating Budget

Control Center: 3010

DEPUTY DIRECTOR OF OPERATIONS

(Dollars in Thousands)

| Department of Corrections | | | | |
|---|-------------------|---------------------|---------------------|----------|
| Object Class | Actual FY 1999 | Approved FY 2000 | Proposed FY 2001 | Variance |
| Regular Pay -Cont. Full Time | 0 | 0 | 59,168 | 59,168 |
| Additional Gross Pay | 0 | 0 | 7,275 | 7,275 |
| Fringe Benefits | 0 | 0 | 10,972 | 10,972 |
| Subtotal for: Personal Services (PS) | 0 | 0 | 77,415 | 77,415 |
| Supplies and Materials | 0 | 0 | 1,899 | 1,899 |
| Rentals - Land and Structures | 0 | 0 | 306 | 306 |
| Other Services and Charges | 0 | 0 | 1,380 | 1,380 |
| Contractual Services - Other | 0 | 0 | 15,429 | 15,429 |
| Subsidies and Transfers | 0 | 0 | 22 | 22 |
| Equipment and Equipment Rental | 0 | 0 | 55 | 55 |
| Subtotal for: Nonpersonal Services (NPS) | 0 | 0 | 19,091 | 19,091 |
| Total Expenditures: | 0 | 0 | 96,506 | 96,506 |
| Authorized Spending Levels by Revenue Type: | Dollars | Dollars | Dollars | Dollars |
| Local | 0 | 0 | 42,760 | 42,760 |
| Other | 0 | 0 | 53,445 | 53,445 |
| Intra-District | 0 | 0 | 300 | 300 |
| Total: | 0 | 0 | 96,506 | 96,506 |

3010 Deputy Director of Operations

| DĪ | EPUTY DIRECTOR OF OPER | ATIONS | | | |
|------------|-------------------------------------|----------------|-----------------------------|-------------------------------|--|
| (D | ollars in Thousands) | | | | |
| | eartment of Corrections | | Proposed FY 2001 FTEs | Proposed FY 2001 Budget | |
| 2600 | TRANSPORTATION | | 50 | 2,680 | |
| 3100 | OFFICE OF THE DEP DIR OF OPERATIONS | | 4 | 304 | |
| 3300 | DETENTION FACILITY | | 717 | 35,894 | |
| 3400 | CENTRAL FACILITY | | 561 | 32,634 | |
| 3500 | MAXIMUM SECURITY | | 138 | 10,787 | |
| 3900 | WORK PROGRAMS | | 4 | 556 | |
| 3960 | CASE MANAGEMENT | | 11 | 493 | |
| 4400 | CONTRACT CENTERS | | 0 | 6,880 | |
| 4500 | CORRECTIONAL CENTER #4 | | 63 | 5,237 | |
| 4800 | SPECIAL NEEDS PROGRAMS | | 5 | 1,040 | |
| 3010 | DEPUTY DIRECTOR OF OPERATIONS | | 1,553 | 96,506 | |
| Tot | al by Revenue Type: | | | | |
| 3010 | DEPUTY DIRECTOR OF OPERATIONS | Local | 784 | 42,760 | |
| 3010 | DEPUTY DIRECTOR OF OPERATIONS | Other | 769 | 53,445 | |
| 3010 | DEPUTY DIRECTOR OF OPERATIONS | Intra-District | 0 | 300 | |
| 3010 | DEPUTY DIRECTOR OF OPERATIONS | Total | 1,553 | 96,506 | |

Program Overview

The Deputy Director of Operations division ensures the safety of the community by maintaining secure facilities and providing programs and resources to foster an environment for the greatest probability of positive inmate behavior modification and successful re-entry into the community. This division also maintains the halfway houses, which aid the transition of inmates from incarceration to life in the community. Lastly, the division maintains transportation services for inmates.

Program Planned Accomplishments

Control and reduce overtime spending at the Central Detention Facility.

Proposed Budget Summary

The proposed FY 2001 budget for the Deputy Director of Operations totals \$96,505,703. There are 1,553 full-time equivalent positions supported by this control center.

• **Local**. The proposed *local* budget is \$42,760,392. Of this budget, \$34,431,031 is in personal services, and \$8,329,361 is in nonpersonal services. There are 784 full-time equivalent positions funded by local sources.

3010 Deputy Director of Operations

- Other. The proposed *other* budget is \$53,445,311. Of this budget, \$42,983,761 is in personal services, and \$10,461,550 is in nonpersonal services. There are 769 full-time equivalent positions funded by other sources.
- **Intra-District**. The proposed *intra-District* budget is \$300,000. The entire budget is in nonpersonal services. There are no full-time equivalent positions funded by intra-District sources.

4010 Deputy Director of Administration

FY 2001 Proposed Operating Budget

Control Center: 4010

DEPUTY DIRECTOR OF ADMINISTRATION

(Dollars in Thousands)

| Actual FY 1999 | Approved FY 2000 | Proposed FY 2001 | Variance |
|-------------------|--|---------------------|---|
| 0 | 0 | 8,940 | 8,940 |
| 0 | 0 | 644 | 644 |
| 0 | 0 | 1,699 | 1,699 |
| 0 | 0 | 11,282 | 11,282 |
| 0 | 0 | 2,135 | 2,135 |
| 0 | 0 | 4,461 | 4,461 |
| 0 | 0 | 573 | 573 |
| 0 | 0 | 3,826 | 3,826 |
| 0 | 0 | 1,740 | 1,740 |
| 0 | 0 | 129 | 129 |
| 0 | 0 | 12,864 | 12,864 |
| 0 | 0 | 24,146 | 24,146 |
| | | | |
| Dollars | Dollars | Dollars | Dollars |
| 0 | 0 | 6,725 | 6,725 |
| 0 | 0 | 17,421 | 17,421 |
| 0 | 0 | 24,146 | 24,146 |
| | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 1999 FY 2000 0 | FY 1999 FY 2000 FY 2001 0 0 8,940 0 0 644 0 0 1,699 0 0 1,282 0 0 2,135 0 0 4,461 0 0 573 0 0 3,826 0 0 1,740 0 0 129 0 0 12,864 0 0 24,146 Dollars Dollars Dollars |

4010 Deputy Director of Administration

| | ollars in Thousands) | | | | |
|------|---|-------|-----------------------------|-------------------------------|--|
| | gram | | Proposed FY 2001 FTEs | Proposed FY 2001 Budget | |
| 1600 | MEDICAL SERVICES | | 72 | 10,255 | |
| 2300 | MANAGEMENT INFORMATION SYSTEMS | | 11 | 2,113 | |
| 2500 | FACILITIES MANAGEMENT | | 70 | 10,417 | |
| 4100 | OFFICE OF THE DEP DIR OF ADMINISTRATION | | 7 | 236 | |
| 4200 | HUMAN RESOURCE MANAGEMENT | | 20 | 713 | |
| 4700 | CANTEEN/SUPPLY MANAGEMENT | | 7 | 413 | |
| 4010 | DEPUTY DIRECTOR OF ADMINISTRATION | | 187 | 24,146 | |
| Tot | al by Revenue Type: | | | | |
| 4010 | DEPUTY DIRECTOR OF ADMINISTRATION | Local | 38 | 6,725 | |
| 4010 | DEPUTY DIRECTOR OF ADMINISTRATION | Other | 149 | 17,421 | |
| 1010 | DEPUTY DIRECTOR OF ADMINISTRATION | Total | 187 | 24,146 | |

Program Overview

The Deputy Director of Administration division provides personnel services and human resource management for the agency and administers inmate support programs including supply management and canteen operations. Though the agency is downsizing, the department must maintain sufficient administrative personnel in human resources during the transition period because of the increased personnel actions associated with reduction in force (RIFs) and assist employee relocations and/or redeployments. In addition, this division will maintain its educational and counseling programs to comply with three court orders: Ralph Clark v. District of Columbia; John Doe v. District of Columbia and Twelve John Does v. District of Columbia.

Program Planned Accomplishments

- Enhance vocational training for inmates to improve prospects for rehabilitation and reintroduction into the community.
- Process personnel separation paperwork in a timely manner;

Proposed Budget Summary

The proposed FY 2001 budget for the Deputy Director of Administration totals \$24,146,096. There are 187 FTEs supported by this control center.

• **Local**. The proposed *local* budget is \$6,724,993. Of this budget, \$2,971,164 is in personal services, and \$3,753,829 is in nonpersonal services. There are 38 full-time equivalent positions funded by local sources.

• Other. The proposed *other* budget is \$17,421,103. Of this budget, \$8,310,767 is in personal services, and \$9,110,336 is in nonpersonal services. There are 149 full-time equivalent positions funded by other sources.

Performance Goals and Targets

The performance goals and targets below are adapted from the D.C. Department of Corrections Director's performance contract with the Mayor.

GOAL

D.C. City Jail: Ensure that the DC City Jail, the central facility of the new DCDC following the Federal transition period is a safe, secure and in compliance with outstanding court orders.

MANAGER: Warden, Central Detention Facility **SUPERVISOR:** Deputy Director for Operations

| PERFORMANCE MEASURES | TARGET | |
|---|--------|------|
| | FY00 | FY01 |
| Reductions in inmate-on-inmate assaults | 25% | 10% |
| Reductions in inmate-on-staff assaults | 10% | 3% |

GOAL

Information Technology: Provide state-of-the-art infrastructure necessary to support the cost effective operation of correctional programs and services

MANAGER: Information Services Director

SUPERVISOR: Deputy Director for Administration

| PERFORMANCE MEASURES | TARGET | |
|--|------------------|------|
| | FY00 | FY01 |
| Number of new and/or upgraded software applications deployed | New ¹ | TBD |
| Infrastructure obsolescence ratio | New | TBD |

¹ Base line data for information technology initiatives released by June 2000.

GOAL

Community Corrections: Restructure the community corrections program to address residents' concerns regarding community safety while successfully reintegrating pre-trialers, misdemeanants and sentenced felons into the community through job preparation/placement, counseling and community resource referral programs. In addition, DCDC will develop partnerships with community-based substance abuse programs for inmates in need of such services.

MANAGER: Warden, Central Detention Facility **SUPERVISOR:** Deputy Director for Operations

| PERFORMANCE MEASURES | TARGET | |
|---|--------|------|
| | FY00 | FY01 |
| Reductions in rate of absconders (sentenced population) (includes curfew violations and escapes) | 10% | 10% |
| Increase job placement and retention rates for program participants | 10% | 15% |
| Reductions in the 5% incidence or recurrence of substance abuse among community corrections inmates | 25% | 40% |

GOAL

Frugal Fiscal Management: Continue the comprehensive cost control measures strategy implemented to reduce agency overtime expenditures during FY 1999 for realization of dollar savings and reductions in hours of overtime and sick leave during FY 2000 and FY 2001.

MANAGERS: Deputy Director for Operations

Deputy Director for Administration

SUPERVISOR: Odie Washington, Director

| PERFORMANCE MEASURES | TARGET | |
|---|--------|-------|
| | FY00 | FY01 |
| Reductions in overtime expenditures: (Meet target ceiling each FY) | \$10.8 | \$6.7 |
| Reductions in sick leave usage: (Determined by cost of sick leave in FY 1999) | New | TBD |

GOAL

Lorton Facility Closure/Transfer of Prisoners to FBOP: Continue to meet the goals of the transfer of prisoners to federal facilities and the targeted facilities closures to complete the federal transition period in FY2001.

MANAGER: Deputy Director for Operations **SUPERVISOR:** Odie Washington, Director

| PERFORMANCE MEASURES | TARGET | |
|--|--------|-------|
| | FY00 | FY01 |
| Prisoners transferred to Federal Bureau of Prisons (FBOP) facilities | 1800 | 4600 |
| Facilities closed ahead of schedule | 1 | 1^2 |

² Central Facility scheduled to close in the first quarter of FY 2002

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